

Reserves Analysis 2020/21

Title	Description	Apr-19	Apr-20	Movement	Apr-21
Non-Grant Funded Revenue					
Timing reserve - to meet impact in 2021-22 of NDR deficit (additional COVID-19 reliefs)	Government Covid Business Rates reliefs announced in 2020/21 had the effect of reducing the amount of Business Rates payable in-year causing a Business Rates Collection Fund deficit. Accounting rules mean that the corresponding grant (from Government) cannot be applied to the Collection Fund until 2021/22 and must be carried forward within General Fund reserves. This treatment will be common to all billing authorities across England.	0	0	(48,302,161)	(48,302,161)
Private Finance Initiative	Resources earmarked to support the Caludon Castle, New Homes For Old and Street Lighting PFI schemes over a 25 year period subject to the individual decisions to establish each of these schemes. The schemes' financial models show how these reserves will be utilised over time. 2016/17 Budget Setting approved the cash-flowed use of this reserve to support the Council's overall budget at £1m per year to be repaid from the mid 2020s which is reflected here.	(10,297,237)	(9,587,625)	(1,534,830)	(11,122,455)
General Fund Balance	The General Fund is held to manage unforeseen risks to the Council's overall financial position. Any in-year overspend at the whole-Council level would be funded by this reserve.	(10,277,193)	(10,277,193)	0	(10,277,193)
Pension Strain	Funding for early retirement and voluntary redundancy established as part of Staffing Reductions Consultation Report - Council 9th September 2015 and further contribution agreed as part of the 2018/19 Outturn Report to Cabinet.	(10,070,111)	(9,323,263)	0	(9,323,263)
Business Rates	Budgeted contributions set aside as future protection against Business Rates volatility. Recent significant appeals continue to justify a significant balance being maintained whilst the economic uncertainty introduced by Covid may lead to the Council needing to draw on this reserve in 2021/22.	(7,735,088)	(7,735,088)	0	(7,735,088)
COVID-19	The unused amount of Tranche 1 of Covid emergency funding provided by Government in 2019/20. This is earmarked to support the 2021/22 budgetary position alongside subsequent tranches provided during the current year.	0	(7,558,000)	0	(7,558,000)
Innovation and Development Fund	Approved by Council in February 2021 as a fund to sustain the Council's future financial resilience. This could include internal transformation activity and strategic infrastructure projects in particular where these generate future quantifiable financial benefits.	0	(6,614,000)	1,065,000	(5,549,000)
Reset and Recovery	Revenue budgetary underspend at 2019/20 outturn earmarked to support the Council's reset and recovery following Covid. The budgetary position in either 2021/22 or 2022/23 may require this reserve to be utilised to underpin the Council's financial position.	0	(5,467,000)	0	(5,467,000)
2020/21 Outturn Underspend - Policy Priorities	Approved as part of the 2020/21 outturn Report to Cabinet in July 2021.	0		(5,225,000)	(5,225,000)
City of Culture	Cabinet approved allocations to support the 2021 UK City of Culture, in addition £200k match funding for the Herbert Art Gallery and Museum.	(4,750,000)	(4,200,000)	1,620,889	(2,579,111)
Corporate - Capital	Resources earmarked to support approved corporate Capital Programme and transformation projects including the ICT Capital Programme (£1.2m), Superfast Broadband (£1m), Woodlands School (£1m), Far Gosford Street/Canley/NDC regeneration (£0.8m) and Highways investment carry forward (£0.3m).	(5,399,035)	(5,563,836)	1,535,635	(4,028,200)
City of Culture 2021 and 2022 Commonwealth Games	Corporate resources approved in the 2018/19 budget, profiled over 4 years. The balances represent allocations carried forward to reflect spend carried out later than planned, in some cases due to the delay in the City of Culture, but also some costs being deferred to cover liabilities in respect of the city's role as host for the 2022 Commonwealth Games.	(252,000)	(1,842,271)	(3,121,967)	(4,964,238)
Commercial Developments	Agreed as part of the 2018/19 Financial Outturn Report to support the Council's commercial development projects.	(4,000,000)	(3,750,000)	0	(3,750,000)
2020/21 Outturn Underspend - Provision Against Shocks	Approved as part of the 2020/21 outturn Report to Cabinet in July 2021.		0	(3,000,000)	(3,000,000)
Insurance Reserve	The reserve has traditionally provided financial security for insurance claims arising out of incidents that may have occurred but for which claims have not yet been received. However it is currently funding the pressure within the Insurance Services budget caused by the move of some LEA schools to the Department of Education Risk Protection Arrangement and increased premiums.	(1,698,437)	(721,780)	(1,326,956)	(2,048,737)
Commercial property stock lifecycle	Property stock life-cycle balance including a £500k general sinking fund and £320k slippage in major building and repairs and maintenance work.	(820,000)	(1,066,850)	(370,850)	(1,437,700)
Corporate Property Management	Slippage on large value repairs and maintenance projects to be completed in 2021/22	(253,825)	(220,000)	(1,173,900)	(1,393,900)

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Friargate Lifecycle	A property fund to ensure maintenance costs expected to increase in years 5-10 are not a burden on annual budgets	0	(1,377,507)	0	(1,377,507)
Gigafactory	Contribution approved by Cabinet in February 2021 towards development of plans for a local Gigafactory.	0	0	(1,188,000)	(1,188,000)
2020/21 Outturn Underspend - Pay & Grading	Approved as part of the 2020/21 outturn Report to Cabinet in July 2021.	0	0	(1,000,000)	(1,000,000)
International Children's Games	ICG contribution approved by Cabinet in June 2020.	0	0	(920,000)	(920,000)
Friargate JV Contribution	Approved by Council in September 2020 to support the Friargate Joint Venture and its role to continue the regeneration of the Friargate district.	0	0	(750,000)	(750,000)
Contribution to Major Project Spend	Approved as part of the 2019/20 2nd quarter budget monitoring report to provide funds to support the development of major Council projects.	0	(669,000)	0	(669,000)
COVID19 Emergency Assistance and Clinically Extremely Vulnerable Grants	Grant funding carried forward from 2020/21 to fund Covid related activity into 2021/22.	0	0	(537,000)	(537,000)
Other Corporate Balances	A range of smaller balances set aside for purposes including contributions to the Coventry and Warwickshire Growth Hub (£131k), repayment of Health contributions (£129k) and Hybrid meeting rooms (£150k).	0	(732,846)	201,000	(531,846)
Car Parking General	Budget carried forward to address COVID related temporary parking pressures during 2021-22	(23,583)	0	(500,000)	(500,000)
Sports investment legacy costs	Initially set up to provide cashflow support to Coventry Sport Trust (Fairfax Street), now earmarked for wider sports portfolio inc investment in Gym equipment at Moat House, set up costs for CCDLF and opportunities to reduce Prudential borrowing costs.	(1,278,689)	(545,006)	101,979	(443,027)
2021/22 Budget Support	Reserve balances required to support one-off pressures identified within the 2021/22 Budget Report.		0	(428,000)	(428,000)
Committed to support Cultural strategy and development i.e. DMO	Required to pay Warwick University for Athletics track works as legally required under a lease agreement between the 2 parties and funding for management arrangements at Moat House	0	(318,915)	(62,439)	(381,354)
Transformation Programme Office	This balance is held to fund the short term cost of external consultants or employ temporary posts to support delivery of the council's medium term financial strategy and transformation programme.	(193,934)	(312,932)	1,129	(311,803)
Coventry City Centre Regeneration	City Centre South Project resources. Original Cabinet approval awarded £880k to deliver City Centre South. There is potential to draw down future development costs from the WMCA allocation however this balance needed to de-risk any potentially ineligible but relevant project development costs.	(180,087)	(210,263)	(89,848)	(300,111)
PC Replacement Programme	This represents the smoothing reserve used to manage the rolling corporate programme of laptop & PC replacement. The international impact of the pandemic has lead to longer lead in times for IT equipment purchases necessitating a roll over of resources from the programme to manage orders still to be fulfilled.	0	(219,124)	(68,347)	(287,471)
Our Future Workforce	This reserve contains the resources identified in the Cabinet Member for Strategic Finance and Resources report of 12th October 2017 to support the development and introduction of the workforce programme now detailed within the People Plan	(600,751)	(450,751)	170,380	(280,371)
External Funding and Business Development Team	Reserves earmarked together with core revenue as match funding to lever in new grant.	(278,404)	(242,869)	(16,148)	(259,017)
Housing - Additional Licensing	Ring-fenced account, licence fees paid in advance are required to fund costs in future years.		0	(236,307)	(236,307)
Housing Enforcement and Mandatory Licensing	Ring-fenced account, licence fees paid in advance are required to fund costs in future years.		0	(235,170)	(235,170)
People Directorate Programme Team	This balance represents the Transition Fund established as part of the Connecting Communities Programme, with a clear process of applications and award to organisations.	(273,329)	(262,502)	48,742	(213,760)
COVID-19 Implications	Set aside for unbudgeted staffing costs du to Covid related accrued leave.	0	(120,000)	0	(120,000)
Waste Disposal - Landfill Penalty	Prior year liability for Landfill Tonnage penalties.		0	(188,002)	(188,002)
S4G - skills for growth programme	To be drawn down into revenue to support the programme.	(105,040)	(105,040)	0	(105,040)
Planning Policy	Set aside to fund a Section 106 monitoring post.	(17,397)	(17,397)	(71,369)	(88,766)

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Sustainability & Low Carbon Team	Earmarked to pump prime the funding of staff costs which will be used as match funding for grant income generation and selling business sustain services, which will help achieve the service MTFS commercialisation targets.	(117,413)	0	(86,676)	(86,676)
Community Small Grants	Community Small Grants Scheme expanded to provide recovery support grants to voluntary and community sector organisations impacted directly by the pandemic or by an increase in demand caused by it.	0	(85,655)	(68,971)	(154,626)
Outdoor Education Centre	Contribution towards the 50th Anniversary capital redevelopment to reduce level of borrowing in future years.	(63,313)	(71,094)	3,250	(67,844)
Godiva Event	Residual 20/21 underspend after funding "City centre" events to restore confidence to the high street to generate footfall.		0	(51,000)	(51,000)
Legacy Donation	Bequeathed money from a deceased's estate (external income) for the benefit of residents at Internally Provider Services.		0	(35,563)	(35,563)
Business Services	This reserve has funded new payment kiosks for the customer services centre in 2020/21. The balance of the reserve is needed for completion of digital projects in Customer Services. •Replacement Print Room equipment •Transformational activity to support digitalisation of services in Customer Services Centre as part of transforming Customer & Business Services	(175,000)	(175,000)	144,802	(30,198)
SEN and Disability Information and Advice Support Service	This resource is ring-fenced as part of the contract with the Council for Disabled Children (CDC) to support the Information, Advice & Support Service (IASS) to enable it to fulfil its duties outlined in the Children & Families Act 2014. It has been agreed with CDC that the resource will continue to fund the additional staffing costs currently in place.	(11,029)	(25,100)	(2,514)	(27,614)
Training Adult's Services Commissioning	Training courses for Adult Ed staff which couldn't be delivered due to Covid (where possible, courses were moved online but some specific ones need to be delivered face to face due to physical elements).		0	(21,375)	(21,375)
Theatres and Public Entertainment	Funding for Albany Theatre support and Coventry Music Service proposed move to Drapers Hall	0	(57,091)	36,378	(20,713)
General Events	Resources to support capacity building in the cultural sector now full utilised.	(100,000)	(100,000)	100,000	0
Development Services	Reserve now fully utilised.	(100,000)	(100,000)	100,000	0
Resources Mgt Team & Overheads	Historic minor balance written down to revenue in 2020-21	(2,155)	(2,155)	2,155	0
Taxi Licensing	Ringfenced Account - legal requirement. Licenses are planned to increase to recoup this debit balance.	5,170	13,319	0	13,319
Elections	Smoothing Reserve to manage volatility of Elections costs which vary with fallow year and with timing of grant funded national elections. Previously separate reserves for PCC and European elections. All now merged into this reserve.	(183,611)	165,288	(117,282)	48,006
Kickstart Project	Nil Balance	(1,277,507)	0	0	0
Corporate Adult Social Care	Nil Balance	(1,000,000)	0	0	0
The Employment Support Service (TESS)	Nil Balance	(89,375)	0	0	0
Arts Development and Support	Nil Balance	(25,000)	0	0	0
Policy Contingency	Nil Balance	(15,000)	0	0	0
		(61,658,374)	(79,948,546)	(65,598,336)	(145,546,882)

Title	Description	Apr-19	Apr-20	Movement	Apr-21
Capital					
Useable Capital Receipts Reserve	Receipts generated over recent years plus projection for this year, formerly set aside for future Capital Programme investments/acquisition including: purchase of income earning assets to deliver revenue budget targets, is now being held to support projects within the capital programme including: Friargate hotel site (£4.5m); City of Culture Readiness (£2.3m); Duplex Loan Fund (£1.6m); and Coombe (inc Go-Ape) (£1.3m).	(21,467,391)	(31,099,340)	6,363,147	(24,736,193)
Capital Grants Unapplied Account	Grant funding received in advance of spend, whereby there are no specific grant conditions to spend in the year. The funding reflects the decision made as part of the Council's Corporate Capital Programme.	(1,893,788)	(1,833,639)	6,021	(1,827,619)
		(23,361,179)	(32,932,979)	6,369,168	(26,563,811)
Grant Funded Revenue					
Joint Social Care and Health schemes funded through s256, Care Act Grant and Better Care Fund	The majority of this balance represents Health resources rolled forward through the Better Care Fund relating to schemes impacted by the pandemic (£8.1m). The balance represents a combination of resources rolled forward to meet pressures within Adult Social Care as part of the budget setting process, some further resources for a project in 2021/22 as well as an in year undepend of iBCF resources. These resources are managed through the Adult Joint Commissioning Group as part of the pooled budget.	(4,177,786)	(3,585,624)	(9,682,765)	(13,268,390)
Air Quality Early Measures	Grant received for implementation of the air quality action plan. To be utilised in 2021-22/2022-23	0	(641,115)	(3,875,530)	(4,516,644)
Public Health Staffing & Overheads	The Public Health Reserves is made up of a number of different elements including balances held on behalf of the Clinical Commissioning Group, West Midlands Association of Directors of Public Health, MHCLG, NHSE and WMCA (£150k), match funding for other grants (£174k) and resources to fund specific areas of activity e.g. Lets Ride, Wellbeing for Life, Activity in Parks, HIV testing, Immunisations campaigns.	(787,616)	(783,543)	(229,762)	(1,013,305)
Adult Ed Income including Grants/Fees	This reserve is made up of two elements, 16-19 Bursary (£144k) and Adult Skills (£860k). The year end for Adult Education is 31 July 2021. ESFA / WMCA then undertake a review of delivery over the academic year and adjust resource accordingly. This can result in a clawback of resource, with any clawback amount finalised in November 2021 for the academic year 20/21. Both ESFA and WMCA are making an allowance for the impact of Covid in the academic year 20/21, however, they are not intending to pay the full grant, therefore it is highly likely that there will be clawback when final reconciliations are completed. The bursary element is held for a specific purpose and it is recommended that the remainder is held in reserve to offset financial risk following a DfE consultation on the future of Adult Education funding.	(941,348)	(1,045,269)	40,753	(1,004,516)
Employment Programme	Surplus earned from programmes which is retained for the following reasons: transition from the closure of one grant programme to another without incurring additional closure / set up costs, to support projects during start up and full closure where ability to earn income is significantly curtailed, to cover clawback following Government or EU audit, required to levy investment for new projects where match funding must be provided (e.g. £293k match for Your Vision Your Future from Sept 2021 to Dec 2023). It is anticipated that funds will be required to bridge the resource gap following the end of European Structural Investment Funding (ESIF) in 2023 and the implementation of the UK Shared Prosperity Fund.	0	(467,829)	(393,338)	(861,167)
SFPC-Leeds Family Valued Programme Management	First grant payment for Coventry Family Valued Programme, held on reserve for use in 2021/22. This is when costs will first be incurred on the programme.		0	(639,437)	(639,437)
DFE - Troubled Families	£761k troubled families grant carry forward is committed to fund short term Early Help pressures until an Early Help full service review can be carried out (currently planned for 2022/23).	(1,139,816)	(631,334)	(129,815)	(761,149)
Community Champions	This is the balance of a grant awarded by MHCLG spanning the end of 20/21 and 21/22 to improve work with hard to reach communities who are at risk of COVID .		0	(463,274)	(463,274)
CSW Sport - Management Costs	This balance is a hosted (ringfenced) account on behalf of 7 LA partners within Coventry Solihull and Warwickshire, and not therefore City Council money. The organisation now operates independently and all monies will be transferred to the body now named 'Think Active', during 21/22	(311,518)	(303,078)	(110,858)	(413,936)

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Individual Electoral Registration	Additional costs of IER have been funded by the Cabinet Office, however it is unclear how long the additional funding will continue. A decision was made when IER was introduced to maintain a reserve to manage this uncertainty around future funding whilst additional costs are being incurred.	(466,230)	(494,591)	143,423	(351,168)
Council Tax Hardship Fund	Unspent Council Tax Hardship Fund grant received in 2020-21 to be applied to Community Support Grant scheme in 2021-22.	0	0	(322,741)	(322,741)
Connecting Communities	To continue funding specific Migration projects (EMAS & IGNITE). Grant received in advance so carried forward to when it will be needed.	0	(499,480)	295,306	(204,174)
Migration Project B	To deliver the requirements of the grant conditions for the Syrian Vulnerable Persons Resettlement Scheme and the Resettlement of Vulnerable Children's Scheme, for people arriving in the City since November 2017. This includes £103K specifically for children's education requirements under the grant regime.	(173,960)	(126,538)	(146,966)	(273,504)
West Midlands Teaching Partnership (DFE)	Coventry City Council is leading this partnership and therefore holds the grant funding on behalf of all partners. This reserve is due to slippage or cancellation of events already included on grant submission form.	(19,533)	(41,825)	(69,890)	(111,715)
Looked After Children	The Children and Social Work Act 2017 amended the Children Act 1989 to introduce a new duty on local authorities to promote the education of certain previously looked-after children. A new burdens grant has been received and this is being used to fund a new post to carry out these duties. As this new burdens grant has continued to be received annually instead of time limited as originally thought, the balance will be reviewed in 2021/22.	(30,000)	(76,902)	(29,284)	(106,186)
SEN Reforms Grant	This is the remaining balance of our SEN Reforms Grant funding. It has been factored in to High Needs budget setting for 2021/22 and will be fully utilised by the end of the year.	(408,642)	(78,123)	0	(78,123)
West Midlands Commissioning Hub	Underspend on partner contributions in 20-21, partly as a result of no events / conferences occurring. Agreed with relevant board that these could be carried forward, and spent in 21-22.		0	(75,379)	(75,379)
European City of Sports	International Childrens Games funding	(55,000)	0	(73,000)	(73,000)
Holiday Activities and Food Programme	Grant balance for the Holiday Activities and Food (HAF) Programme. This grant was provided to local authorities to coordinate free holiday provision, including healthy food and enriching activities, for children who receive benefits-related free school meals.	0	0	(70,481)	(70,481)
Independent Living and Practice Development	This is made up of 3 elements of funding received to support development of Social Workers as well as funding for part of a post. Funding has come from Cov Uni, BCF and Skills for Care	(33,901)	(44,347)	320	(44,027)
DFE Early Adopters grant	National Assessment and Accreditation System for social workers.	(198,600)	(132,057)	89,370	(42,687)
Home Office-Proceeds of Crime Scheme	Funds specific anti-crime schemes. Some being used to fund apprentice.	(60,958)	(48,579)	6,733	(41,846)
Growth Funding	Grant Funding for staff to administer growth deal projects	0	0	(40,000)	(40,000)
Fuel Poverty Grant & DECC Fuel Poverty Project	Switch & Save initiative. Further activity planned	(27,385)	(27,385)	0	(27,385)
Pension Costs (Grants)	Funding to offset future years staff liability costs for old Coventry Polytechnic.	(35,104)	(31,467)	4,542	(26,925)
Apprentice Strategy	Financial assistance to support any apprentice or young person on new Work Experience programme for school leavers that might need it Funding any additional apprenticeship development or marketing above £1K budget	0	(12,500)	(5,000)	(17,500)
SALIX Project	Not City Council resources. A revolving fund to provide small energy saving initiatives funding with paybacks	9,020	11,580	(28,203)	(16,624)
Homelessness	Grant carry forward to pay for Housing Advisor contract.	0	(39,200)	24,000	(15,200)
Adoption Support Fund	This is a historical excess balance, due to be repaid to the funding body.	0	0	(14,723)	(14,723)

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Community Safety	Grant carry forward from WMPCC	0	(7,175)	(5,000)	(12,175)
Recover of overpaid Salaries	To fund repayments to schools for salary overpayments in future year or to fund write offs if never repaid. Only due to schools when/if overpaid person repays.	(29,704)	(15,622)	7,455	(8,167)
Youth Offending Service	Underspend on PCC grant, due to lower ECR case load where this is usually spent. Agreement made with the awarding body that this could be spent in 21-22.	0	0	(7,924)	(7,924)
Libraries	This is made up of two elements: 1) Grant received from Libraries Connected to fund projects associated with "Novels that Shaped our World". Money will be used for day-long events including commissioning artists and performers to develop creative and fun responses to the novel. 2) Grant to fund a project called Reading Friends which the DCMS have funded via the Reading Agency to reach isolated and vulnerable people through the power of reading.	0	(1,000)	(5,130)	(6,130)
Trading Standards & Consumer Protection	To be moved into revenue 2021/22	(5,394)	(5,394)	0	(5,394)
COVID Advisors	Grant funding for COVID marshalls/advisors from central government. There was a small amount of grant remaining from 2020-21 which will be applied in 2021-22.		0	(1,340)	(1,340)
London Road Cemetery	Nil balance.	(78,258)	(88,724)	88,724	0
Exceed in Coventry	Nil balance.	(10,769)		0	0
Lifelong Links	Nil balance.	(139,264)	(139,264)	139,264	0
Ministry of Justice Funding	Nil balance.	(133,339)	0	0	0
DEFRA Recycling Champions	Nil balance.	(150,549)	0	0	0
Preventing Homelessness	Nil balance.	(927,728)	0	0	0
Children in Need Targetted Support	Nil balance.	22,370	0	0	0
Routes to Ambition	Nil balance.	(30,023)	0	0	0
ESF Ambition Project - Project management team, provider payments and internal projects	Nil balance.	(141,618)	0	0	0
Connect Me	Nil balance.	(54,276)	0	0	0
Controlling Migration Fund	Nil balance.	(312,073)	(294,010)	294,010	0
		(8,888,081)	(9,650,396)	(15,285,939)	(24,936,335)
Schools and Extended Learning Centre					
Schools (specific to individual schools and ELCs)	Dedicated Schools Grant Reserves owned and controlled by individual schools. Subject to existing legal framework for schools. Reported to Schools Forum.	(20,308,786)	(17,889,759)	(4,188,923)	(22,078,682)
Schools (related to expenditure retained centrally)	Dedicated Schools Grant Reserve central expenditure reserve. Grant must be used to support the Schools Budget as defined in the School and Early Years Finance Regulations. Usage is reported to and monitored by the Schools Forum.	(6,154,452)	(3,368,603)	(1,508,841)	(4,877,444)
Extended Learning Centre	Dedicated Schools Grant Reserves owned and controlled by extended learning centres. Subject to existing legal framework for schools. Reported to Schools Forum.	(456,444)	(250,596)	(25,435)	(276,031)
Woodlands	Woodlands ongoing running costs of site	0	(118,785)	(100,000)	(218,785)
		(26,919,682)	(21,627,743)	(5,823,199)	(27,450,942)
		(120,827,316)	(144,159,663)	(80,338,307)	(224,497,970)